

Annual Results Presentation

3 June 2010

Barber Surgeons' Hall, London



WEST BROMWICH
BUILDING SOCIETY

“BACK TO BASICS”

- Robert Sharpe – Chief Executive



2009/10 A year of progress

- Group benefiting from the new 'Back to Basics' strategy
- A clear split within the Group between:
 - Traditional building society core competencies
 - Run-off of non-core operations
- Economic and market conditions still difficult
- New Board and Senior Management
- Planning for the future with confidence

Non-core – “run-off” strategy

- **Commercial lending - £1,453m** (£1,085m on balance sheet)
 - No new lending
 - Breaches enforced
 - Increased margins where not redeemed - 27% matures in 2011/12
- **Residential letting - 912 properties**
 - No new acquisitions - Opportunistic disposals
 - Now managed for operating profit
- **2nd charge lending - £51m balances**
 - No new loans/ further advances
 - Portfolio to run-off
 - Average margin c.8.3% above BBR
- **Mortgage broking**
 - Sale in principle agreed

Reinvigorate core Society

- Branch restructure
 - 7 to close 2 July 2010 & 4 ongoing branch mergers
- Remaining 35 branches
 - Modernisation plan over next 18/24 months
- Re-branding – to be announced July 2010
- Re-entry to residential mortgages
 - Branches
 - Direct
- New link ups with AXA & RSA for other income

Key Financial Highlights

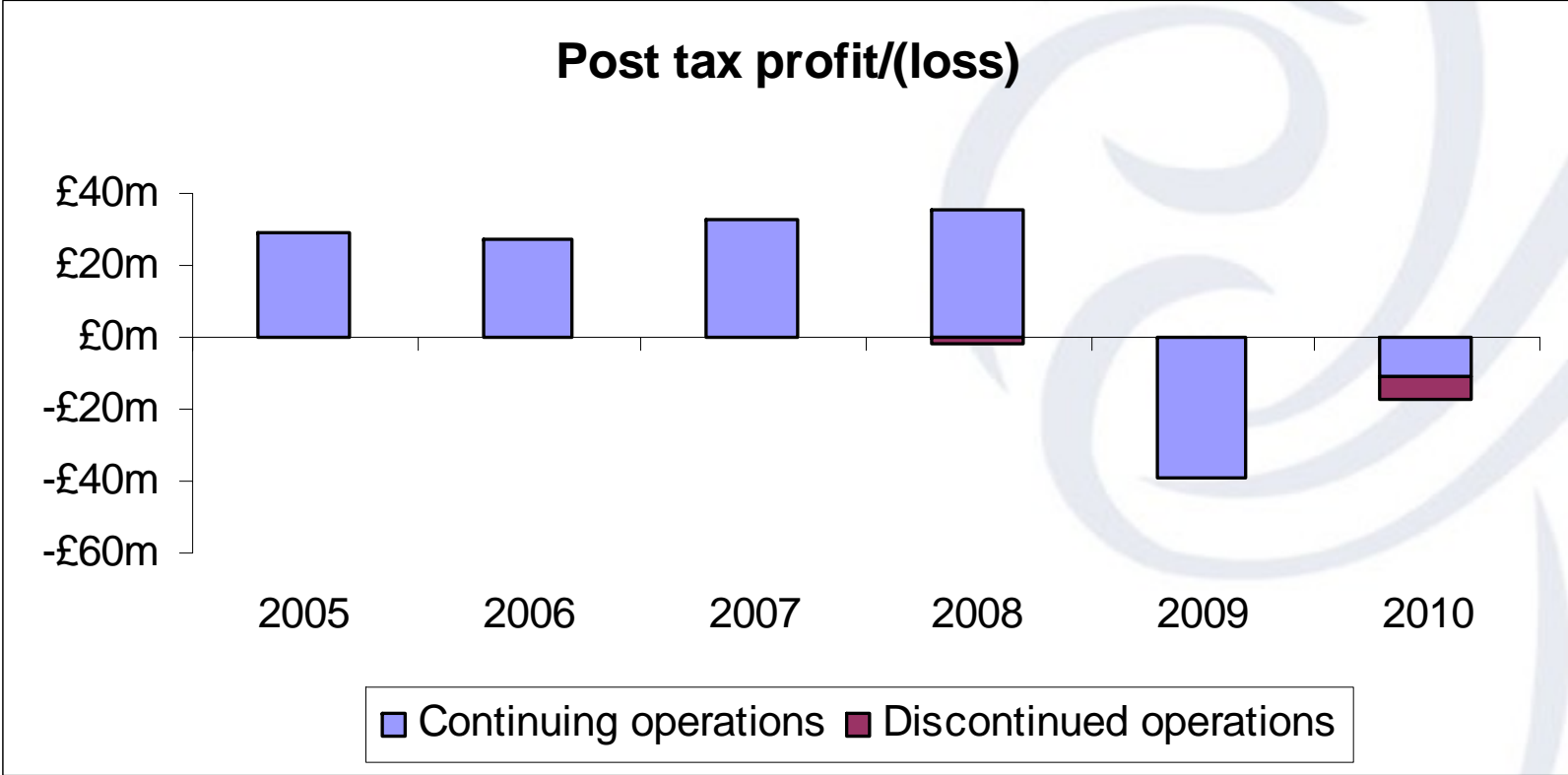
- Over 70% reduction in losses from continuing operations
- Core Tier 1 ratio increased from 6.8% to 11.8%
- Retail balance inflows of £2.9bn
- Prudential Liquidity increased to 25.5%
- Wholesale funding ratio decreased to 11.0%
- Arrears reduced to a 12 month low of 1.55%
- Costs reduced by 26%
- Group management expense ratio 0.53%
- Planned “total assets” reduction of 9.4% to £8.3bn

“BACK TO BASICS”

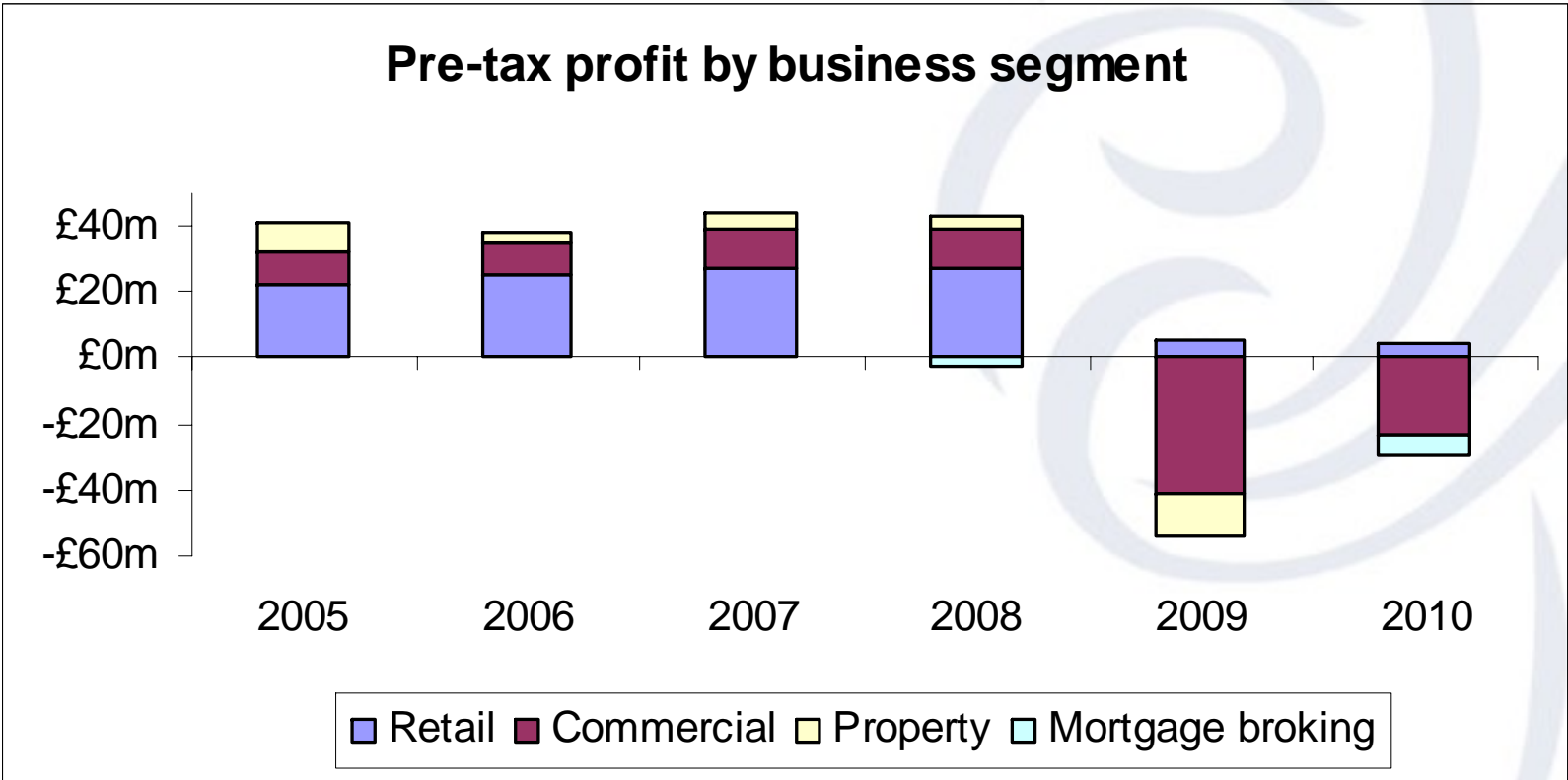
- Jonathan Westhoff – Group Finance Director



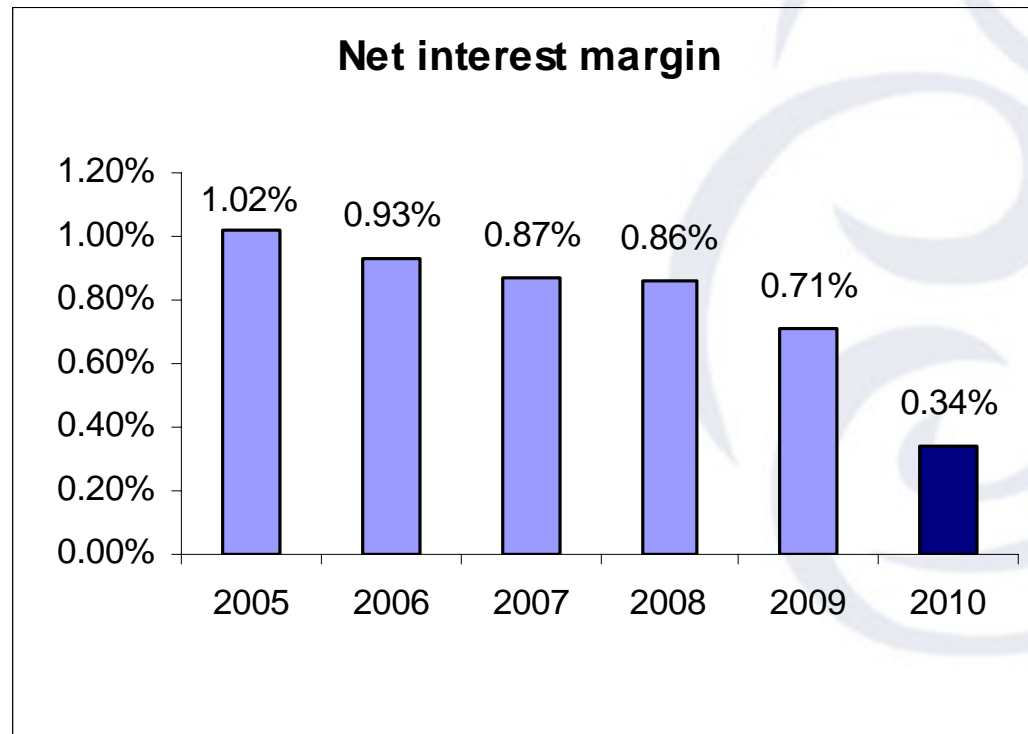
Profitability – improvement



Profitability – Society strong

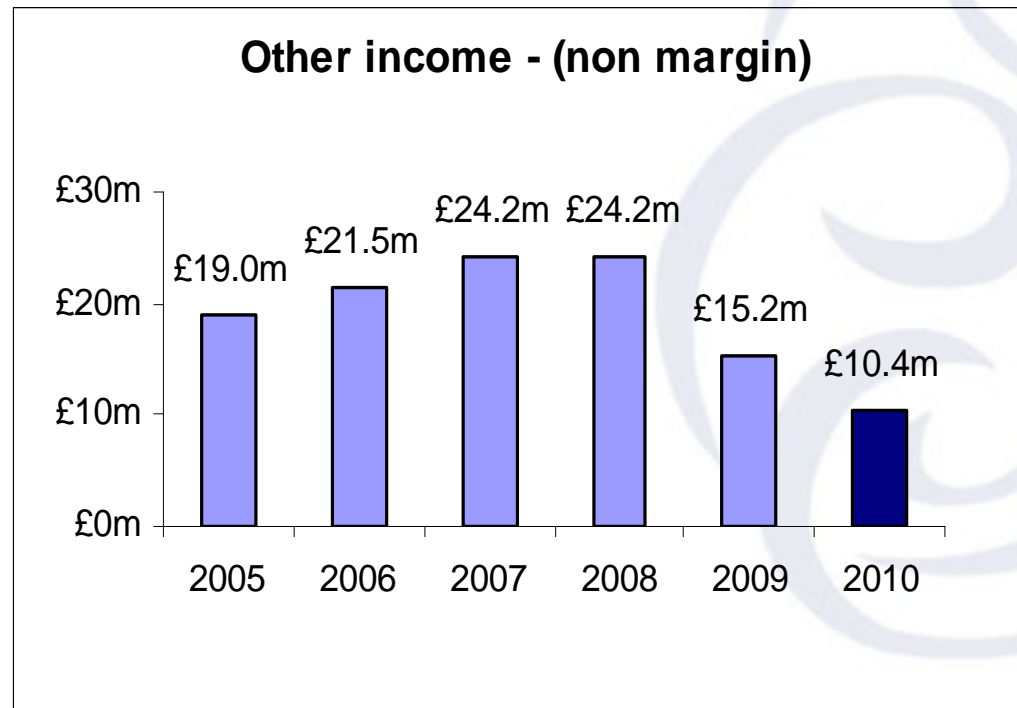


Net interest margin - pressure



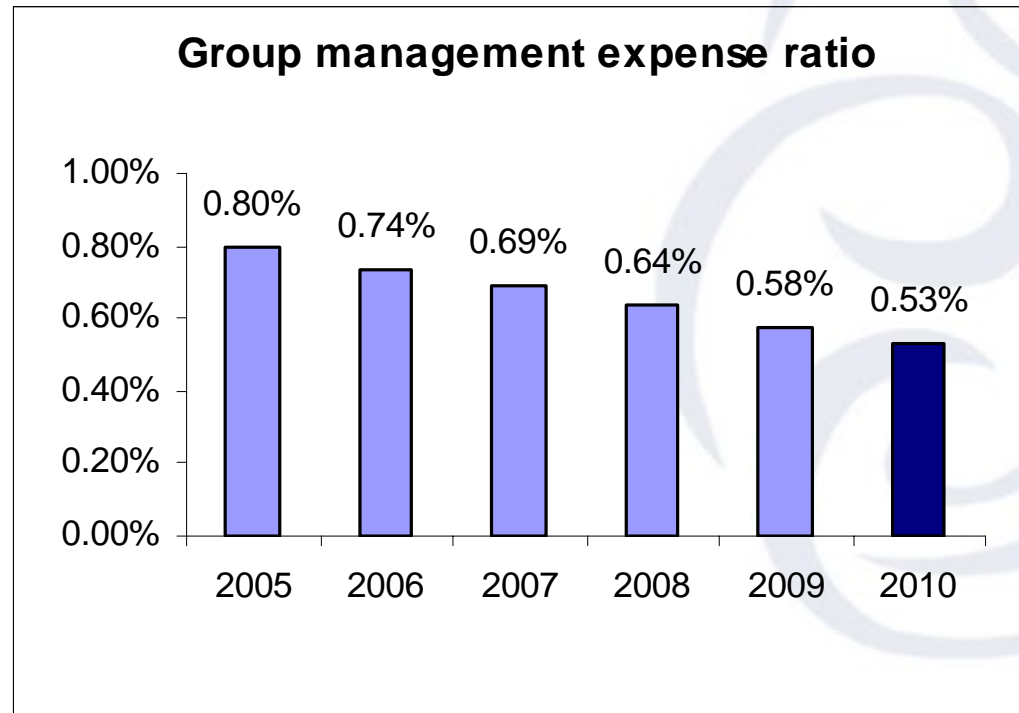
- The decline in net interest margin is as a consequence of:
 - Increased cost of retail savings (increase 1.1% relative to OBR)
 - Lower returns on the Society's liquidity portfolio
 - Increasing the duration of wholesale and retail funding

Other income – volumes impact



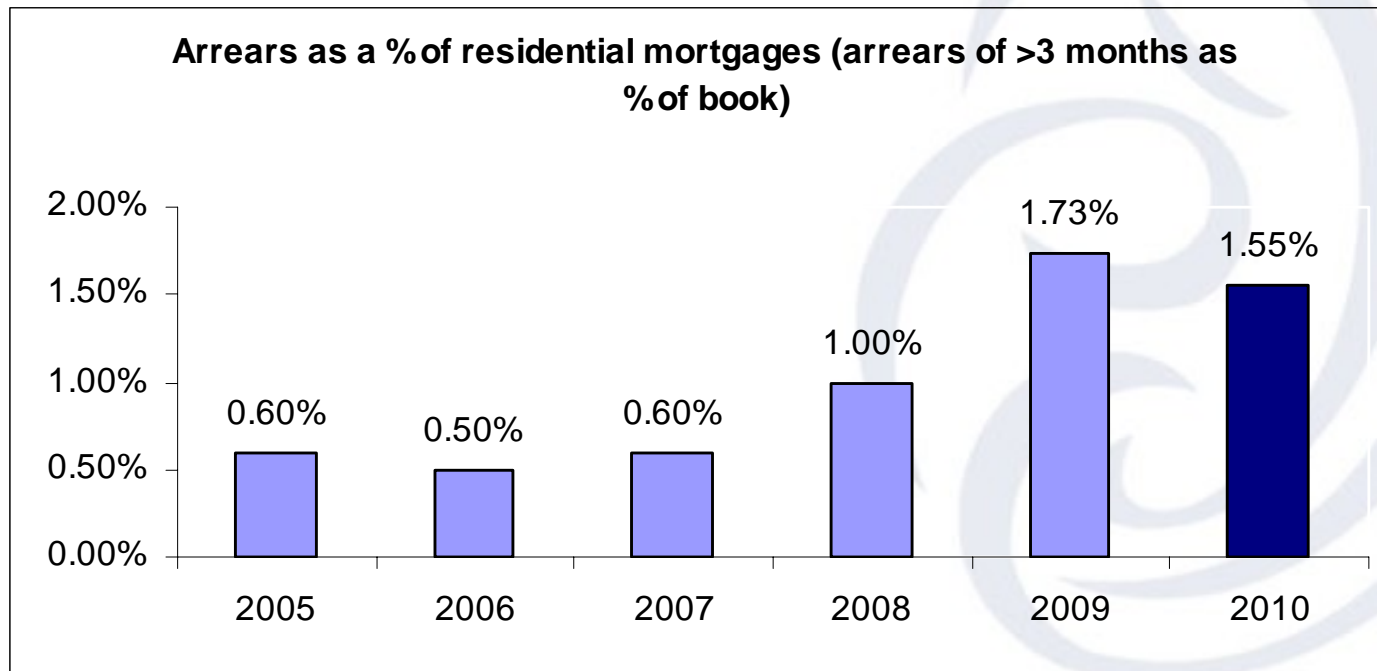
- Dramatic reduction in mortgage market volumes (c.£3.9m)
- Lower commission rates for investment sales (c.£0.8m)

Cost efficiency



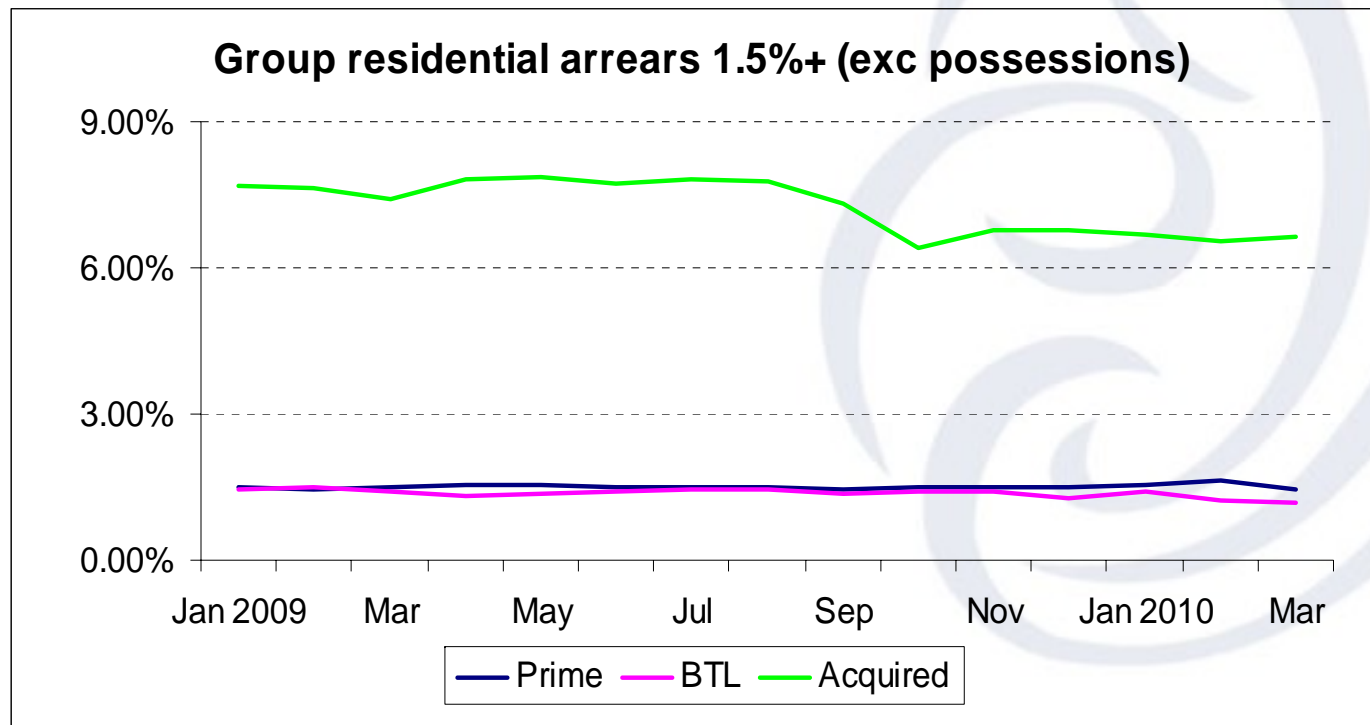
- 26% reduction in the Group's cost base
- Further cuts made – target <0.50% (current asset size)

Credit risk residential arrears



- Residential arrears improved over the year
- At 1.55% the Society is below the sector average of 2.22%

Credit risk - Residential



- There are marked differences between originated and acquired loans
- Acquired loans are in run-off, hence arrears are against a rapidly shrinking book

Credit risk – Commercial profile

As at 31 March	On balance sheet		Off balance sheet	
	2010	2009	2010	2009
	£m	£m	£m	£m
Total exposure	1,085.1	1,133.4	367.9	403.6
Specific provision	44.2	32.7	n/a	n/a
Collective provisions	7.3	16.0	6.9	1.9
Unprovided first loss	n/a	n/a	3.9	8.9
Receivership	203.1	100.2	3.1	0.6

Risks & uncertainties

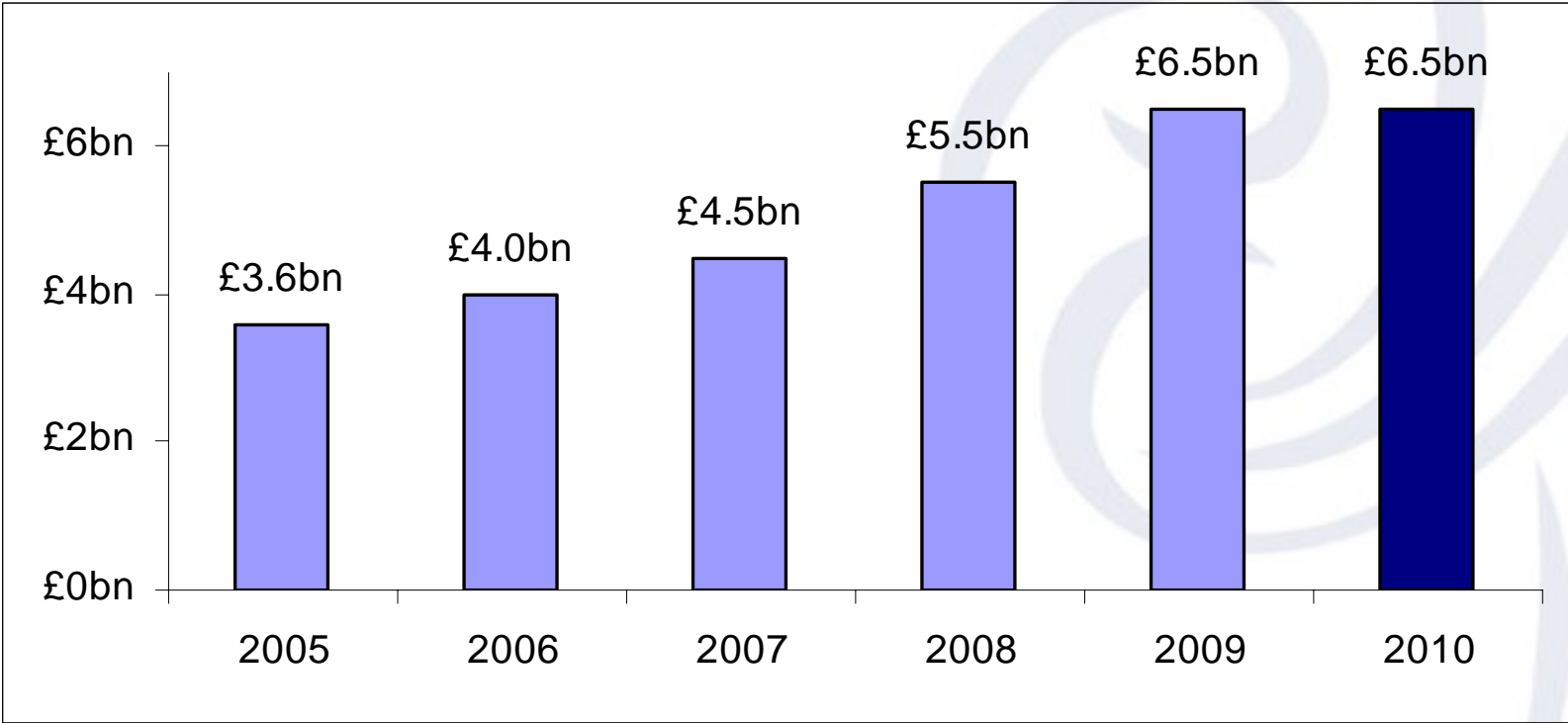
- Margin
 - Low interest rate environment
 - Retail savings competition
 - LIBOR:OBR distortion
- Credit
 - Major retail downturn
 - Sharp housing market reversal
 - “Rate shock” risk : tolerant to 5% OBR

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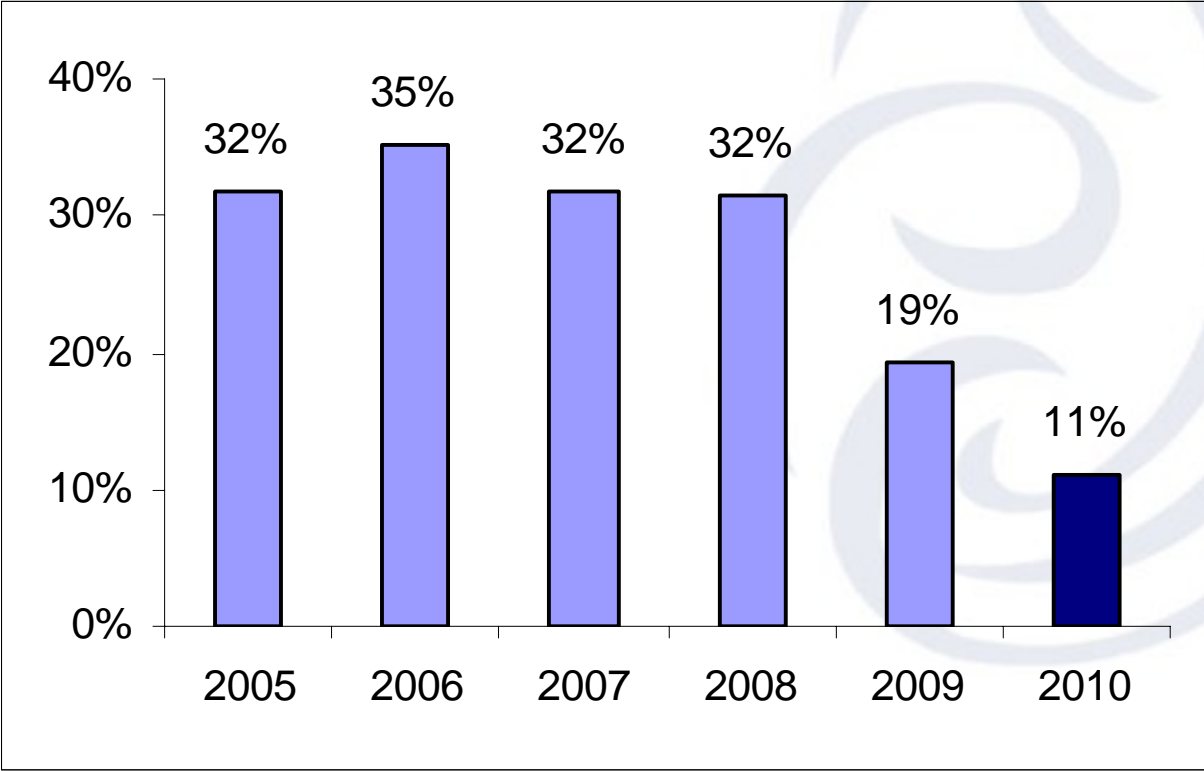
- Stuart Hislop - Treasurer



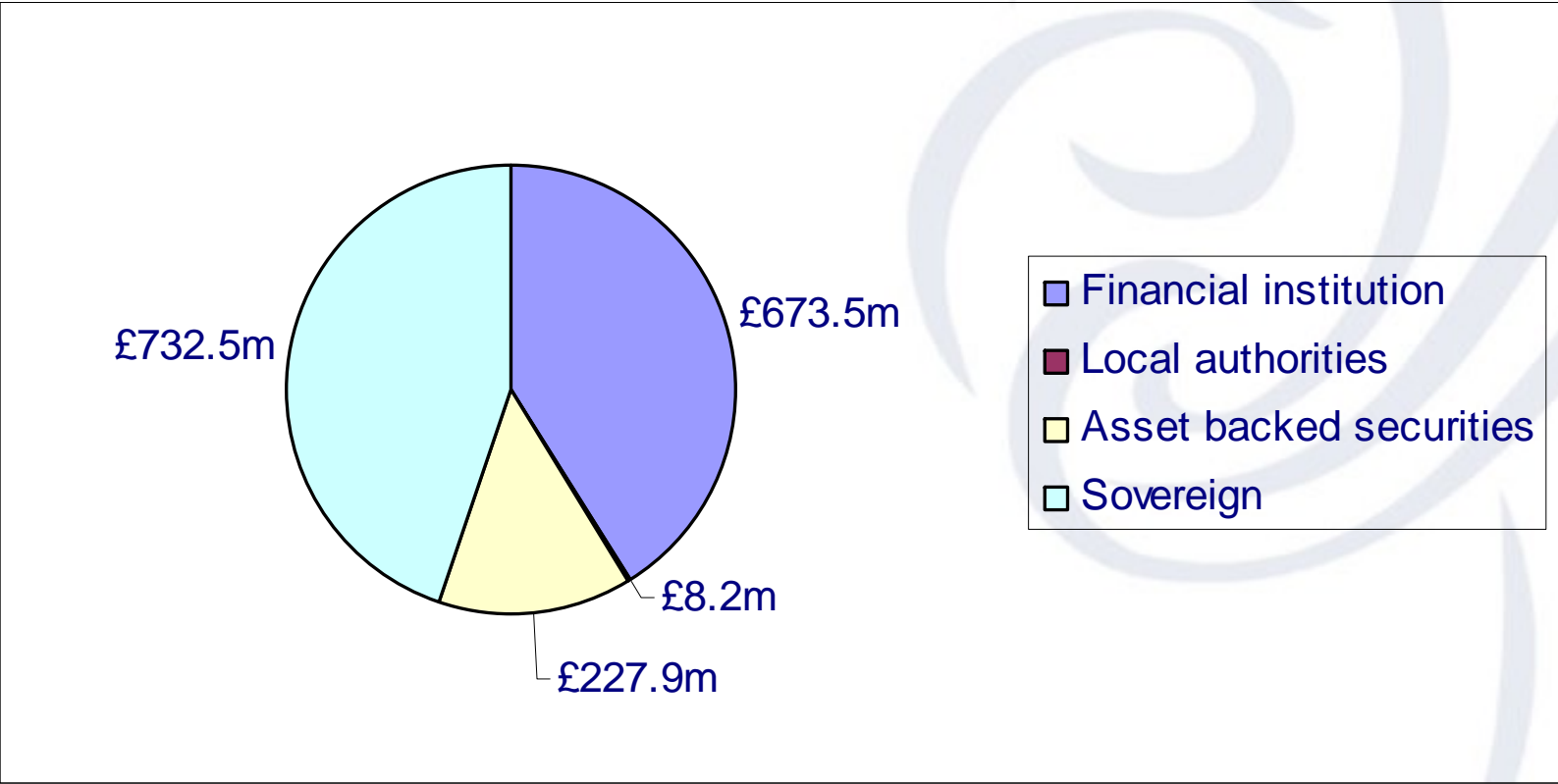
Retail balances



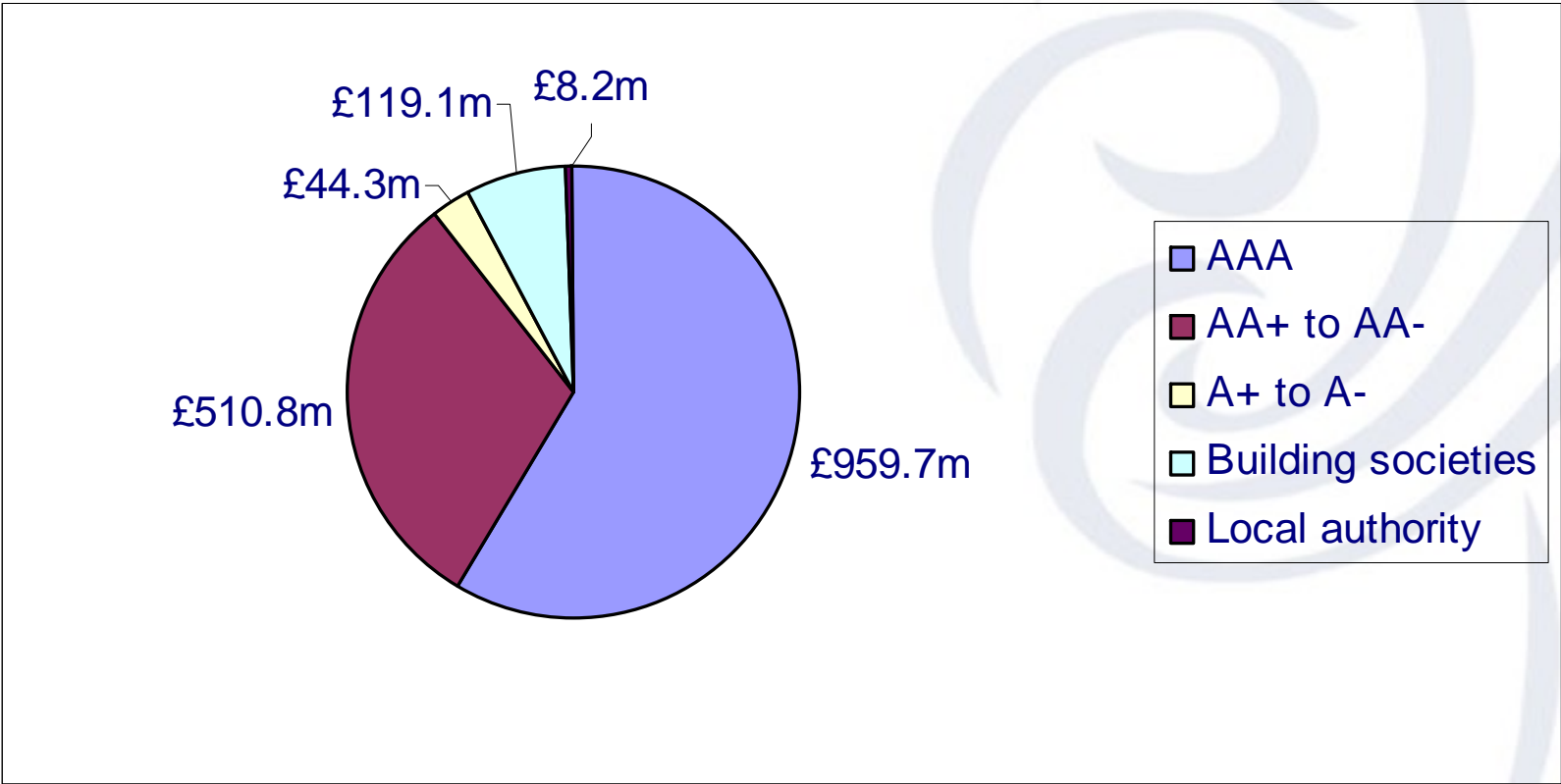
Non-retail funding ratio



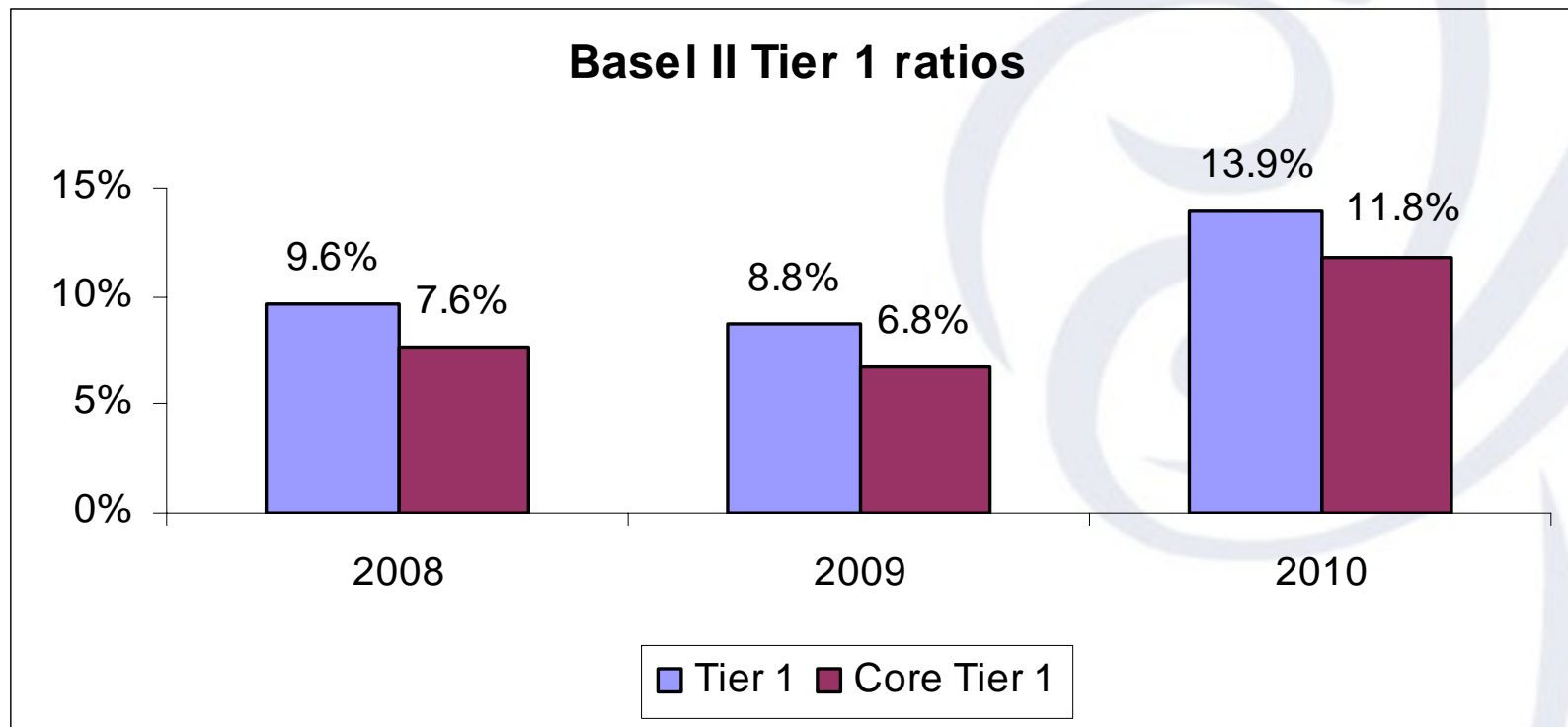
Liquidity by asset class



Liquidity by rating



Capital



Future funding

- Retail
- Wholesale
- Collateralised borrowings

