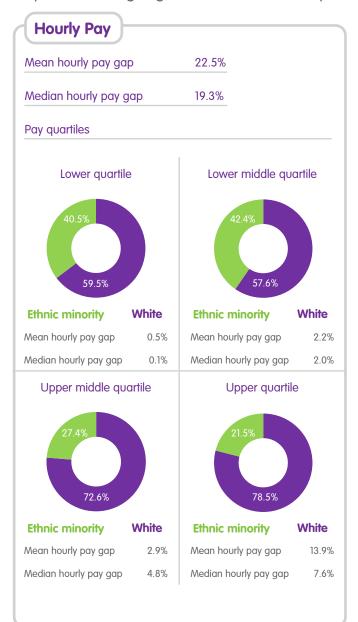
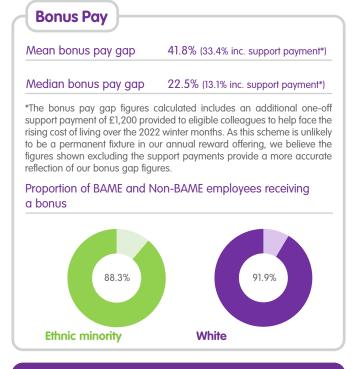
Ethnicity Pay Gap 2023



As part of our ongoing commitment to develop a diverse employee base, we are pleased to voluntarily publish our Ethnicity pay gap.





We calculate ethnicity pay gap figures based on a similar methodology used for gender pay gap reporting.

Pay gaps show differences between the average pay of Ethnic minority and White employees, hence do not take into account seniority or specific roles. As such, a pay gap should not be confused with unequal pay, which deals with pay differences between Ethnic minority and White employees doing the same job or work of equal value.

Both hourly and bonus pay gaps are largely driven by the ethnic distribution of our workforce. This is evident in the composition in the four pay quartiles, where Ethnic minority representation is higher in the lower quartiles, as opposed to the upper quartiles, which impacts average hourly and bonus pay figures.

How we are tackling the gap

We are pro-actively seeking the views of our colleagues, particularly those from ethnic minorities, to understand how the Society can provide opportunities to close the ethnicity gap.

Whilst our ethnicity pay gap statistics are in a strong position compared to other organisations within the financial services industry, we recognise there is more work to be done and we are progressing the following initiatives:

- Facilitating focus groups with our Black, African Caribbean
 colleagues to understand potential reasons that may influence
 their choices in terms of applying for career progression
 opportunities within the Society. This work will help identify
 any barriers or challenges that could be having an impact on
 potential candidates and, if these are self-imposed barriers,
 what support and development the Society can provide.
- Publishing success stories of colleagues who have applied for secondments and promotional opportunities to raise awareness and encouragement for others.

As the overarching aim of pay gap reporting is to create an environment for a balanced and diverse workforce across all levels of an organisation, we are taking practical steps to tackle potential barriers Ethnic minority people face in recruitment and progression, with initiatives such as diversity and inclusion training for all colleagues, unconscious bias training for hiring managers and monitoring ethnicity statistics across the employee lifecycle.

We have completed the Race at Work Charter audit with Business in the Community (BITC) to assess how well we are performing against the 5 principles. This will then be progressed further by agreeing a detailed action plan to improve areas where more work is required against the 5 principles.

'Connect', the Society's colleague led Equity, Inclusion and Diversity group, continues to play a key role in raising awareness and creating a platform where colleagues across the Society can turn to and discuss any issues or concerns they may have with a sense of being supported and valued regardless of their background.

Ethnic minority refers to employees who identify themselves as either 'Black', 'Asian', 'Mixed' or 'Other'. White Pefers to employees who identify themselves as either 'White British', 'White Irish' or 'White Other'. Hourly pay gap statistics show percentage difference in average hourly pay between all full pay relevant Ethnic minority and White employees working at the Society as at 5 April 2023. Pay quartile statistics shows the ethnicity distribution across the four quartiles of the workforce based on hourly pay as at 5 April 2023. Bonus pay gap statistics show the percentage difference in average bonus pay made during the 12 month period to 5 April 2023 to all relevant Ethnic minority and White employees working at the Society as at 5 April 2023.